

Appendix 3: CAS Programme KPIs

Reporting KPIs: Inform our overall carbon foot-printing and will be updated on an annual basis. These are all measured in CO2 emissions.

Management KPIs: Are more accessible KPIs designed to help us track performance against our objectives on a quarterly or bi-annual basis.

Delivery area	Reporting KPIs	Management KPIs
Buildings – Housing (tenanted areas)	Tonnes of CO2e (COL Scope 3)	<ul style="list-style-type: none"> Energy use in kilowatt hour per gross internal floor area from owned and COLC operated estate (CPG & Housing) Weighted average Energy Performance Certificate rating for whole portfolio
Buildings – Corporate Properties and housing (landlord areas)	Tonnes of CO2e (COL Scope 1&2)	<ul style="list-style-type: none"> Energy use in kilowatt hour per gross internal floor area from owned and COLC operated estate (CPG & Housing) Weighted average Energy Performance Certificate rating for whole portfolio
Buildings – Investment Properties	Tonnes of CO2e (COL Scope 3)	<ul style="list-style-type: none"> % of buildings reaching Energy Performance Certificate B or equivalent Weighted average Energy Performance Certificate rating for whole portfolio
Buildings - Capital Projects	Tonnes of CO2e (COL Scope 3)	<ul style="list-style-type: none"> % carbon intensity change (+/-) across top capital projects
Buildings – Resilience	Total % resilience risks addressed	<ul style="list-style-type: none"> % of resilience risks mitigated
Purchased goods and services	Tonnes of CO2e (COL Scope 3)	<ul style="list-style-type: none"> Number of top 25 contracts with an action plan signed off % spend on contracts with a carbon metric integrated % spend on suppliers on SBTi / Paris agreed target % reduction in annual carbon footprint
Financial investments	Tonnes of CO2e (COL Scope 3) Weighted Average Carbon Intensity (WACI)	<ul style="list-style-type: none"> Percentage of portfolio in Paris aligned investments (SBTi) Portfolio temperature alignment Investment in climate solutions (longer term)
Transport	Tonnes of CO2e (Square Mile Scope 3)	<ul style="list-style-type: none"> Traffic volumes (vehicle numbers / vehicle mileage) % of pavement widening % of traffic restrictions / pedestrian priority streets
Square Mile	Tonnes of CO2e (Square Mile Scope 1,2&3 BASIC +)	<ul style="list-style-type: none"> % of businesses aligned to SBTi net zero
Carbon removals	Tonnes of CO2e removal (COL Scope 1)	<ul style="list-style-type: none"> Hectareage of land suitable for climate action Hectareage of land climate action management is in progress on
Mainstreaming resilience	Total COLC % resilience risks mitigated	<ul style="list-style-type: none"> Communities: % of resilience risks addressed Environment: % of resilience risks addressed Innovation & Growth: % of resilience risks addressed
Cool Streets and Greening	Square Mile Urban Greening Factor	<ul style="list-style-type: none"> Area covered by sustainable drainage systems SuDs (sustainable urban drainage systems)
Heart of the City & Small/Medium Sized Enterprise Engagement	Tonnes of CO2e (Square Mile scope 1, 2 & 3 (BASIC+))	<ul style="list-style-type: none"> Businesses engaged with Businesses assessed as climate ready % of carbon reduction across climate ready businesses (aspirational metric)
Climate Action Strategy – Stakeholder Engagement	Stakeholder Satisfaction - Inclusiveness & responsiveness (% overall satisfied with CAS) Stakeholder confidence - Understanding towards action (% overall confident with CAS)	

